

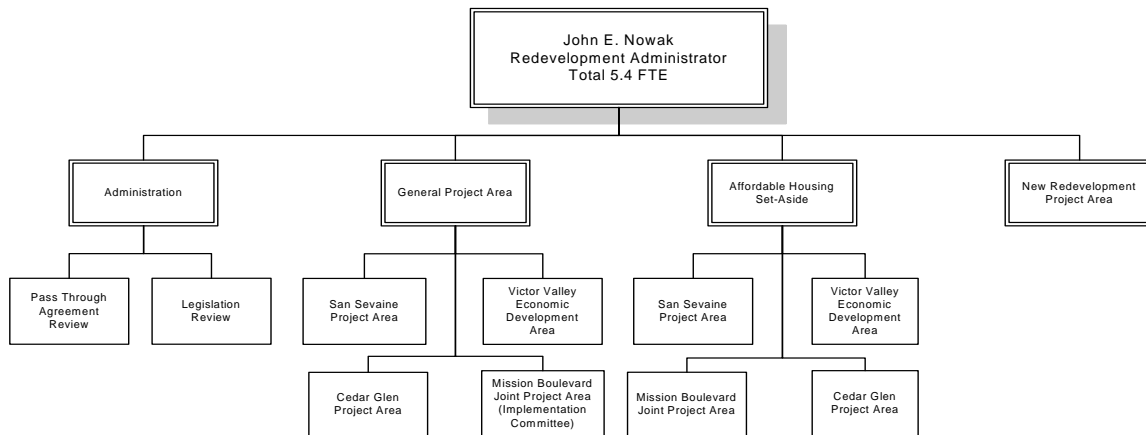
REDEVELOPMENT AGENCY

John E. Nowak

MISSION STATEMENT

The county's Redevelopment Agency serves to improve economic opportunities and affordable living conditions within established redevelopment project areas in the unincorporated county, through the effective and efficient utilization of California redevelopment law, appropriate use of tax increment revenues, and cooperative programs with other county agencies and communities.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2004-05			
	Appropriation	Revenue	Fund Balance	Staffing
Operating Fund	8,606,816	1,960,300	6,646,516	5.4
Housing Fund	4,768,967	877,600	3,891,367	-
Debt Service Fund	7,038,225	4,281,000	2,757,225	-
RDA Capital Projects	4,108,270	74,000	4,034,270	-
RDA Housing Projects	257,435	4,350	253,085	-
VVEDA	636,611	43,000	593,611	-
VVEDA Housing	293,172	48,000	245,172	-
Cedar Glen Operating Fund	192,528	145,878	46,650	-
Cedar Glen Housing Fund	54,341	54,341	-	-
Mission Blvd Housing Fund	7,315	7,315	-	-
TOTAL	25,963,680	7,495,784	18,467,896	5.4

DESCRIPTION OF MAJOR SERVICES FOR ALL BUDGET UNITS

The Redevelopment Agency of the County of San Bernardino was established in 1980 under the California Community Redevelopment Act. Although a study was made at that time to assess the feasibility of establishing one or more redevelopment project areas, no projects were created. However, the proposal to build a speedway on a portion of the site once occupied by the Kaiser Steel Plant near Fontana stimulated new interest in redevelopment. As a result of that interest, in 1995 the entire former Kaiser site and other blighted industrial property in its vicinity were incorporated into a project called the San Sevaine Redevelopment Project. The major objectives of the project are to encourage private sector investment in the development and redevelopment of the area by removing impediments to growth, eliminating and/or preventing the spread of blight and deterioration, and correcting infrastructure deficiencies. An amendment to the San Sevaine Project Area is being prepared to expand the area by approximately 50% and for other administrative changes. The amendment is scheduled for adoption in November 2004.



In 1993 the Victor Valley Redevelopment Project was established for the purpose of providing economic development to the former George Air Force Base. The Project Area was a joint project of the Cities of Adelanto, Hesperia, Victorville, the Town of Apple Valley, and the County of San Bernardino. The Project is under the direction of the Victor Valley Economic Development Authority (VVEDA) and is administered by the City of Victorville. The county receives a portion of the tax increment generated within the unincorporated area of the project, which is accounted for in two new budget units created for 2003-04.

In 2003 the County of San Bernardino approved the Mission Boulevard Joint Redevelopment Project Area, a joint Area with the City of Montclair. Pursuant to the terms of the Redevelopment Plan and a Cooperation and Implementation Agreement, the City of Montclair will have the administrative responsibility of managing the general redevelopment activities. The county and the city will each administer the housing set-aside funds generated in each jurisdiction's territory.

In 2004 the Cedar Glen Disaster Plan Redevelopment Project Area was initiated to assist with the rebuilding of part of the area destroyed by the 2003 Old Fire. Pursuant to disaster related authorization, the Project Area will become effective in December 2004 using the special temporary assessments established for the 2003-04 as the base year.

Operating Fund

DESCRIPTION OF MAJOR SERVICES

This operating fund was created to account for the Redevelopment Agency's administrative functions, including staffing requirements.

BUDGET AND WORKLOAD HISTORY

	Actual 2002-03	Budget 2003-04	Actual 2003-04	Final 2004-05
Total Requirements	365,104	7,071,747	1,881,528	8,606,816
Total Financing Sources	2,274,439	1,586,200	2,734,674	1,960,300
Fund Balance		5,485,547		6,646,516
Budgeted Staffing		2.9		5.4

Workload Indicators

General

Number of pass-through agreements reviewed/modified	-	-	-	4
New Project Areas created	-	-	-	3
Community information newsletters/meetings on redevelopment	-	-	-	3

Project Area Activities

Plan amendments completed	-	-	-	1
Economic plans completed	-	-	-	2
Business assistance loans and/or grants completed	-	-	-	4
Project Area development standards prepared & adopted	-	-	-	2
Development plans reviewed	-	-	-	40
Marketing projects undertaken	-	-	-	5

Affordable Housing Activities

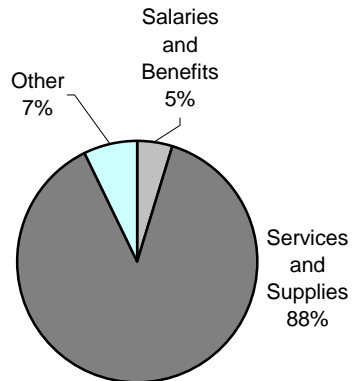
Housing implementation plans completed	-	-	-	4
Affordable housing DDAs prepared and approved	-	-	-	2
Affordable housing loans/grants completed	-	-	-	2
Substandard housing units improved or eliminated	-	-	-	4

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

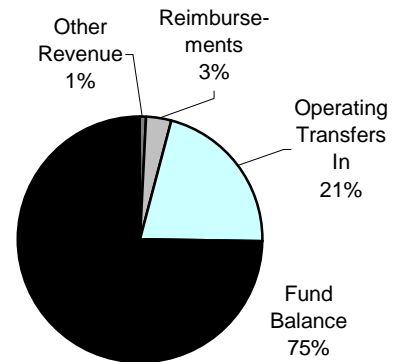
Actual revenue in 2003-04 exceeds budget as a result of tax increment revenue distributed into this fund being greater than the amount budgeted.



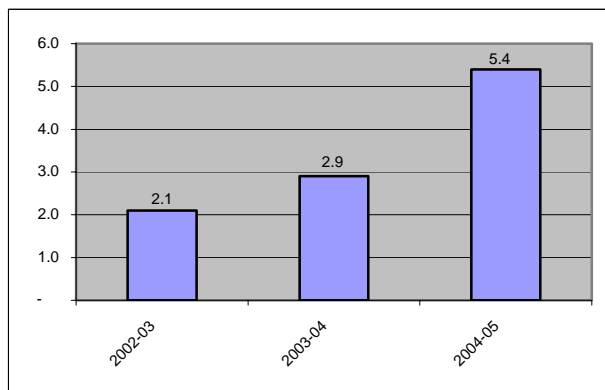
2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY



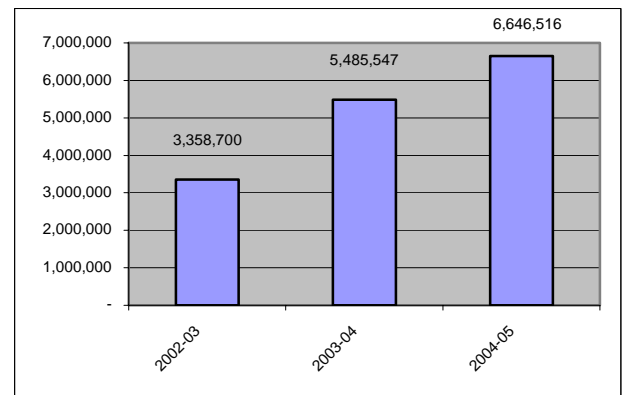
2004-05 BREAKDOWN BY FINANCING SOURCE



2004-05 STAFFING TREND CHART



2004-05 FUND BALANCE TREND CHART



GROUP: Other Agencies
DEPARTMENT: Redevelopment Agency
FUND: Operating Fund

BUDGET UNIT: SPF RDA
FUNCTION: General
ACTIVITY: Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
Appropriation					
Salaries and Benefits	191,736	263,965	280,271	128,846	409,117
Services and Supplies	1,523,646	6,693,744	7,193,744	651,409	7,845,153
Central Computer	558	558	558	(441)	117
Other Charges	10,199	20,000	20,000	28,000	48,000
Transfers	382,683	398,336	398,336	16,074	414,410
Total Exp Authority	2,108,822	7,376,603	7,892,909	823,888	8,716,797
Reimbursements	(302,294)	(304,856)	(304,856)	14,341	(290,515)
Total Appropriation	1,806,528	7,071,747	7,588,053	838,229	8,426,282
Operating Transfers Out	75,000	-	-	180,534	180,534
Total Requirements	1,881,528	7,071,747	7,588,053	1,018,763	8,606,816
Departmental Revenue					
Use of Money and Prop	101,014	78,000	78,000	-	78,000
Other Revenue	760	-	-	-	-
Total Revenue	101,774	78,000	78,000	-	78,000
Operating Transfers In	2,632,900	1,508,200	1,508,200	374,100	1,882,300
Total Financing Sources	2,734,674	1,586,200	1,586,200	374,100	1,960,300
Fund Balance		5,485,547	6,001,853	644,663	6,646,516
Budgeted Staffing		2.9	2.9	2.5	5.4



DEPARTMENT: Redevelopment Agency
 FUND: Operating Fund
 BUDGET UNIT: SPF RDA

SCHEDULE A

MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
2003-04 FINAL BUDGET	2.9	7,071,747	1,586,200	5,485,547
Cost to Maintain Current Program Services				
Salaries and Benefits Adjustments	-	16,306	-	16,306
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
Subtotal	-	16,306	-	16,306
Board Approved Adjustments During 2003-04				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	500,000	-	500,000
Subtotal	-	500,000	-	500,000
Impacts Due to State Budget Cuts	-	-	-	-
TOTAL BOARD APPROVED BASE BUDGET	2.9	7,588,053	1,586,200	6,001,853
Board Approved Changes to Base Budget	2.5	1,018,763	374,100	644,663
TOTAL 2004-05 FINAL BUDGET	5.4	8,606,816	1,960,300	6,646,516

DEPARTMENT: Redevelopment Agency
 FUND: Operating Fund
 BUDGET UNIT: SPF RDA

SCHEDULE B

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Salaries and Benefits Addition of 2.5 positions due to the increase in workload for three additional redevelopment project areas, (1.0) RDA Analyst (\$78,222) and (1.5) extra help Graduate Student Interns (\$45,150). Miscellaneous salary expense of \$5,484 is also included.	2.5	128,846	-	128,846
2. Other Professional and Specialized Services Increase in San Sevaine Project Area expenditures for the cost of the proposed amended project areas.		318,000	-	318,000
3. Other Professional and Specialized Services Decrease of \$1,199,150 based upon estimated Fund Balance.		294,406	-	294,406
**Final Budget Adjustment-Fund Balance Increase of \$1,493,556 due to a higher than anticipated fund balance.				
4. Other Professional and Specialized Services Increase in County Counsel Cost for the proposed amended project area and other miscellaneous expenditures due to increase in staff.	-	39,003	-	39,003
5. Central Computer Charges Decrease in amount paid for data processing charges.	-	(441)	-	(441)
7. Other Charges - Interest Paid Increase in Interest paid on the RDA operating loan from the General Fund.	-	28,000	-	28,000
8. Operating Transfers Out Increase in transfers Out to Cedar Glen Operating budget unit (SPK CED, \$125,878), Cedar Glen Housing budget unit (SPL CED, \$49,341), and Mission Blvd Housing budget unit (SPM MIS, \$5,315) to fund operating costs for the Cedar Glen and Mission Blvd Redevelopment Project Areas. This amount will be repaid to the San Sevaine Operating budget unit as tax increment revenue is available.	-	180,534	-	180,534
9. Intra-Fund Transfers Out Increase in transfers out for reimbursement of ED/PSG Administrative Support Services costs.	-	16,074	-	16,074
10. Intra-Fund Transfers In Decrease in transfers in from San Sevaine Housing, VVEDA, Cedar Glen, and Mission Blvd for reimbursement of Operating Costs of the RDA.	-	14,341	-	14,341
11. Revenue from Operating Transfers in Increase in Tax Increment revenue for the San Sevaine Project Area transferred from the Debt Service Fund.	-	-	374,100	(374,100)
Total	2.5	1,018,763	374,100	644,663

**** Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**

